

Budgeting 101

City of Olympia, Washington Fiscal Year 2013 olympiawa.gov

Learning Objectives

- ✓ Understand how the budget relates to City services.
- ✓ Understand where City money comes from and where it goes.
- ✓ Understand the budget process
 - How the budget is developed
 - How the community can provide input

Jurisdictions

- Government services are provided by a variety of jurisdictions in the Olympia area.
- Each one provides a different set of services.

Who Provides the Services I Use?

| Jurisdiction | City of Olympia | State of Washington | Thurston County | Intercity Transit | Olympia School Districts | LOTT |
|--------------------------|-------------------------------------|-------------------------------|-------------------------|----------------------|-----------------------------|------|
| Amtrak Train Depot | Funding | | | Χ | | |
| Animal Services | Funding | | | | | |
| Art | X | Funding | | | | |
| Business Licenses | Χ | X | | | | |
| Court | Misdemeanor Offenses | Appeals | Felonies/ Civil | | | |
| Education | | Funding | | | K-12 Schools | |
| Employment Office | | X | | | | |
| Garbage/ Recycling | Χ | | Landfill | | | |
| Health & Social Services | | X | X | | | |
| Housing | CDBG | | X | | | |
| Library | Capital Cost | | 5 County District O&M | | | |
| Parks & Recreation | Recreation, Parks, Trails | Sylvester & Heritage Parks | Conservation Futures | | Ball fields, Tracks | |
| Planning & Development | Land Use | Land Use | Regional (TRPC) | | | |
| Public Safety | Jail, Police, Fire | State Patrol | Jails, Courts, EMS, 911 | | | |
| Reclaimed Water | | | | | | Х |
| Sewer Collection | Х | | | | | |
| Sewer Treatment | | | | | | Х |
| Street Lighting | Χ | | | | | |
| Transportation | City Streets, Sidewalks, Bridges | State Highways & Bridges | | Buses | School Buses | |
| Water | Х | | | | | |

City Service Areas

Public Works

 Traffic Signals, Road Maintenance, Sidewalks & Bike Lanes, Signs & Markings, Engineering, Fleet, Facilities, Wastewater, Drinking Water, Stormwater and Solid Waste Utilities

Public Safety

- Police, Corrections, Fire, Emergency Management

Community Development

Development Services and Permitting & Planning, Neighborhood
Involvement, Housing, Parking & Code Enforcement, Urban Forestry

Parks, Arts & Recreation

- Parks & Recreation, Public Art, Community Events

Legislative, Administration & Support

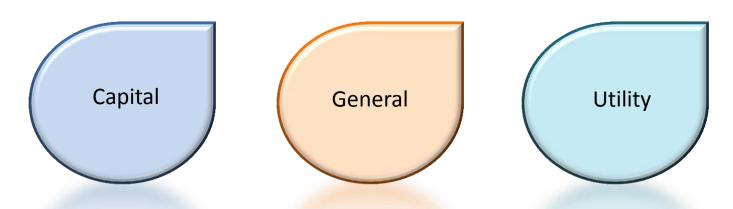
City Council, City Manager, City Attorney, Community Relations, Finance,
Technology, Human Resources, City Clerk, Public Records

Court

Municipal Court, Probation Services

The Budget

- A plan for the acquisition and allocation of resources to accomplish specific purposes.
- The budget provides the strategic direction the City intends to take over the coming fiscal year. (January 1-December 31st)



The Budget & Services

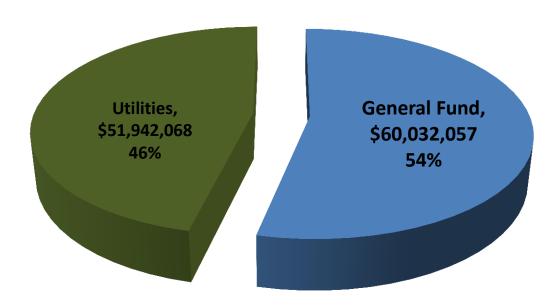
- Funding for the City's core services are divided into two parts:
 - General Fund Includes Services such as Public Safety, Parks & Recreation and Community Development
 - Utilities Fund Funds infrastructure spending such as water, sewer, solid waste and stormwater
- The Capital Facilities Plan funding ties to the Comprehensive Plan.
 - Capital Facilities projects must have a five year life expectancy and the project cost must exceed \$50,000. Includes projects such as: parks, roads, sanitary sewer, sidewalks, traffic signals, fire, and recreational facilities.
 - The Capital Facilities plan can be found online at: http://olympiawa.gov/city-government/budget-financial-reports.aspx
- Where the money comes from often determines how it can be spent.

Allocating Resources

- Many Funds are limited to specific uses based on their source.
 - Water and sewer charges pay for water and sewer system maintenance and improvements
 - Permit fees pay for development services
 - Fees may not exceed the anticipated cost of service
- The General Fund is the pool of general City resources that are not set aside for specific uses.
 - These come from property, sales and business taxes.
 - Allocated based on City Council priorities.

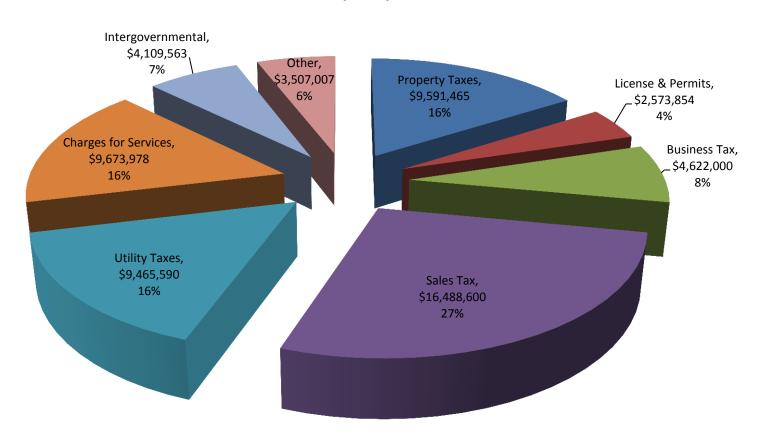
2013 Budget

Total Budget \$111,974,125



General Fund Resource Summary

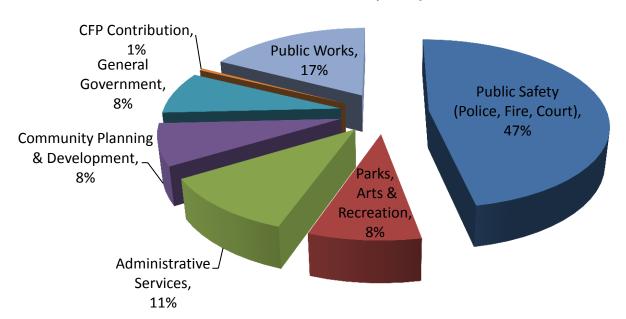
Total \$60,032,057



Source: City of Olympia - FY 2013 Adopted Budget, Page 70

General Fund Expenditures Summary (By Department)

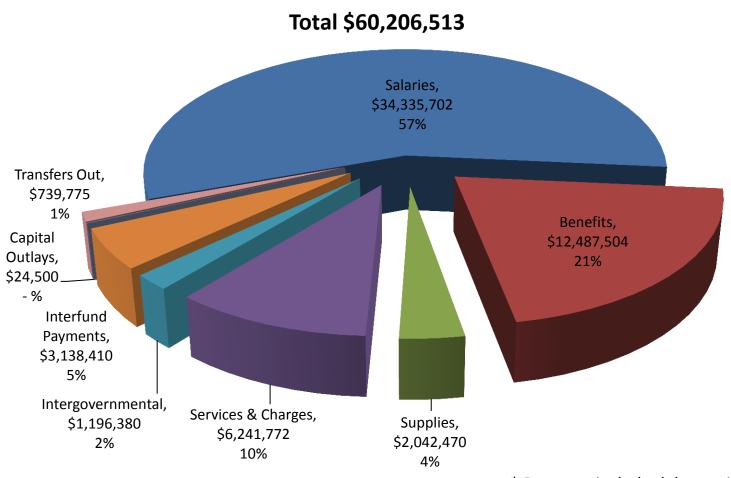
Total \$60,206,513



| Department | Budget | | |
|--|--------|------------|--|
| Public Safety (Police, Fire, Court) | \$ | 28,282,150 | |
| Parks, Arts & Recreation | \$ | 5,061,006 | |
| Administrative Services | \$ | 6,583,317 | |
| Community Planning & Development | \$ | 4,745,193 | |
| General Government | | 4,860,983 | |
| CFP Contribution | \$ | 275,000 | |
| Public Works | \$ | 10,398,864 | |
| Total General Fund Budget | \$ | 60,206,513 | |

Source: City of Olympia - FY 2013 Adopted Budget, Page 37

General Fund Expenditures Summary (By Category)



^{*} Does not include debt services

Current Financial Outlook

Economic Conditions

- National economic uncertainty, slow growth and declining unemployment
- Continued depressed local housing prices, consumer spending, and overall revenue
- Sales Tax starting to show slight recovery
- Building related revenue has shown growth for last 3 years
- Salary increases tied to growth in sales tax for non public safety employees
- All employees (except Public Safety) paying an increased cost of benefits
- Pilot Project to contract out street tree, roundabout & median maintenance

Potential Programs at Risk

- Eliminate Communication
- Services
- Reduce Accounting internal controls
 - Slower response to public disclosure requests
 - Move to a Bi-Annual CFP

- Brown out a fire station
- Close Westside Police Station
- Eliminate Harbor Patrol
- Reduce contract jail beds

- Reduce support for Comp Plan
- Reduce Parking enforcement
- Reduce support for Planning Commission
- Reduce support to neighborhood & sub-area planning

- Reduce adult recreation
- Further reduce park maintenance
 - Reduce street repair / reconstruction
 - Eliminate all street
 - sweeping

- Reduce prosecution of misdemeanor cases
- Reduce number of customer service hours at City Hall and Municipal Court

Potential Revenue Increases

Without Voter Approval

- Utilities fund fire flow expenses
- Increase TBD fee up to \$40 per vehicle
- Charge Utility Tax on Cable T.V.
- Use REET for street maintenance (expires in 2016)
- Increase gambling taxes
- Increase B&O tax
- Increase tax on City owned utilities

With Voter Approval

- Increase TBD fee up to \$100 per vehicle
- Levy lid lift
- Increase utility tax on private utilities
- Excess levy for capital construction

FY 2013 Budget Process

May & June - Strategic Planning

• Guidelines sent out, employees and Council start working on Budget

July - Financial Capacity/ Needs Assessment

 Departments determine needs, prepare and submit Budget proposals to Budget Review Team

Aug./ Sept. - Review, Fine-Tune

• Budget Review Team discusses, reviews and makes adjustments

Oct. / Nov. - Public Commentary

 Council study sessions and public hearing are held, Council collects recommendations on budget adjustments and spending

Dec. - Final Adoption & Implementation

- Council adopts Operating and Capital Budgets by ordinance
- Adopted Budgets become effective January 1

Preliminary Budget Stage

May

- Council Goal Setting Sessions
- Financial Forecast
- Budget Guidelines to Departments
 - Council goals and priorities
 - Strategic issues and challenges
 - City financial condition
 - Financial forecast

Get Involved!

★ Departments meet with advisory committees, which are all public meetings

Proposed Budget Stage

June - August

- City Manager's proposed Budget Internal Meetings
 - Discussions with Department Directors on Operating Budget
 - CFP sent to Planning Commission for review
- Planning Commission public hearing on CFP

Get Involved!

Ongoing Community partnership events:

- ★ Planning Commission & Council Finance Committee meet/review aspects of the budget and CFP
 - ★ Planning Commission public hearing on CFP

Approved Budget Stage

October - November

- City Council public hearing on Operating & Capital Budgets and budget reviews
- Ad Valorem Tax public hearing

Get Involved!

- ★ Evening hearings for public testimony on the Proposed Budget, CFP and Property Tax
 - ★ Written testimony continues

Adopted Budget Stage

December

- Technical adjustments/ final review
- Council vote on Adopting Budget (2nd Reading)
- Budget monitoring process all year to track progress on budget decisions

Get Involved!

- ★ Council has three committees that meet monthly:
 - Finance
 - Land Use
 - General Government
- ★ Join/ Attend Advisory Committees (http://olympiawa.gov/city-government/advisory-committees)
- ★ Attend/ View a City Council meeting (http://olympia.granicus.com/ViewPublisher.php?view_id=2)

Questions/ Comments?

More detailed information about the City's budget can be found online at:

http://olympiawa.gov/city-government/budget-financial-reports.aspx