



# City of Olympia

City Hall  
601 4th Avenue E  
Olympia, WA 98501

Information: 360.753.8447

## Meeting Agenda Finance Committee

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Wednesday, March 12, 2014

5:00 PM

Room 207

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1. ROLL CALL

2. CALL TO ORDER

3. APPROVAL OF MINUTES

3.A [14-0198](#) Approval of February 13, 2014 Finance Committee Meeting Minutes

Attachments: [Minutes](#)

4. COMMITTEE BUSINESS

4.A [14-0233](#) Asset Management in Park Maintenance

4.B [14-0237](#) Update on Building Repair and Replacement Fund (029)

Attachments: [Building Portfolio](#)

[Building Condition Assessment Summary](#)

4.C [14-0229](#) 2013 Year End Financial Review

Attachments: [2013 Year End Financial Review](#)

5. ADJOURNMENT

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# City of Olympia

City Hall  
601 4th Avenue E  
Olympia, WA 98501

Information: 360.753.8447

## Meeting Minutes - Draft Finance Committee

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Thursday, February 13, 2014

4:30 PM

Room 207

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### 1. ROLL CALL

**Present:** 3 - Committee Member Nathaniel Jones, Chair Jim Cooper and Committee Member Cheryl Selby

### 2. CALL TO ORDER

Chair Cooper called the meeting to order at 4:31 p.m.

### 3. APPROVAL OF MINUTES

#### 3.A 14-0087 Approval of December 12, 2013 Finance Committee Meeting Minutes

**Committee Member Jones moved, seconded by Chair Cooper, to approve the minutes. The motion carried by the following vote:**

**Aye:** 3 - Committee Member Jones, Chair Cooper and Committee Member Selby

### 4. COMMITTEE BUSINESS

#### 4.A 14-0120 Approval of Finance Committee Workplan for 2014 (Including 2015 Budget Calendar)

Discussion began with an overview of *Budget 365* and what was accomplished during 2013 toward development of the new, year-round budgeting process. City Manager Steve Hall, Administrative Services Director Jane Kirkemo, and Clerk Services Associate Line of Business Director Debbie Krumpols reported how the City met with the Coalition of Neighborhood Associations (CNA) to educate, discuss and gain input on improvements to the budgeting process; developed an enhanced website that includes a variety of budget, financial and performance information; and enhanced communications about the budget with advisory groups, boards, commissions, City employees, and unions.

Discussion then focused on next steps for development of the 2015 budget. The Committee asked about the number of visits to the new Budget 365 website. This has not yet been determined. They also suggested finding ways to promote the website. The Committee expressed an interest in defining their role in promoting *Budget 365* and indicated more discussion is needed.

The Committee suggested themed forums at the Council level, possibly brown bag sessions with advisory chairs, with one Committee member hosting on a rotating basis. Another suggestion was posting budget related information to the City's Facebook page.

The Committee agreed to add a forum to the workplan in April on the year-end State of the City report. They also added a discussion in March of next steps in implementation of the *Best Practices Report on Farmers Markets*. They moved the meeting with advisory boards regarding comments on the 2014-2019 CFP to a special meeting on March 13, at 5:30 in the Council Chambers, resulting in two March meetings. The Committee also asked to have the following items added to the workplan:

- Mandated sick and safe leave policy for private employers
- Minimum wage for City contractors
- Deferral of impact fees as incentive for economic development
- Regionalization/partnership for City services
- Understanding process for the issuance of tax exempt debt

**After clarification of established dates for the 2015 Operating Budget calendar, the Committee approved the calendar.**

**4.B 14-0121 Oral Report - Discussion of Preliminary 2013 Year-End Financial Position**

Ms. Kirkemo updated the Committee on the City's financial status at the end of 2013. The City ended the year with \$2.7 million by over collecting and underspending, almost equally. Of this, \$88,000 will go to the Parking Fund, \$263,000 is needed to maintain the 10% reserve, \$200,000 will be allocated to IT Technology, \$250,000 will be allocated as Council set-aside, and \$350,000 will go to replace the PSE street lights, leaving \$1.5 million. Ms. Kirkemo recommended this go to Building Repair and Replacement (BR&R).

During the December Finance Committee meeting staff discussed the City's indirect cost allocation. As a follow-up this month, there was discussion about how to increase revenues to the BR&R fund by setting up an indirect fee structure to City programs.

Public Works Deputy Director Debbie Sullivan presented the need for demolition of the Police Annex Building, which is in need of major maintenance and repairs exceeding \$140,000. Demolition of the building is \$50,000. Demolishing the building would displace police officers' lockers rooms, meeting space, storage and four overnight beds. It was recommended to relocate these police services to the Court Services building, with minimal remodeling, for a total cost of \$200,000 (demolition costs, plus remodel of Court Services building). Funding was proposed from savings from the City Hall construction fund. Assistant City Manager Jay Burney explained that the City planned for improvements at the Lee Creighton Justice Center as part of

the City Hall move and views use of these funds as meeting the intent. He also stated that once the City Hall fund is closed out, which he anticipates will be sometime in the summer of 2014, a recommendation will be made to put the remaining funds into the BR&R fund.

**The Committee agreed unanimously to recommend to the full Council under an "Other Business" agenda item to fund \$200,000 for the demolition of the Police Annex and remodel of Court Services building.**

**4.C 14-0142 Funding PSE Streetlight Conversion**

Public Works Transportation Line of Business Director Mark Russell presented an overview of the LED Streetlight Conversion project. The project is 98% complete, with completion expected in spring, 2014. The program has been such a success that citizens are asking to have the City replace the PSE lights as well. Although the costs for this project are \$325,000, the costs would be recovered in a few years.

Funding options for the \$325,000 that were discussed:

- Use of year-end money
- Request capital funding in the 2015 CFP
- Issue debt

Debt cannot be issued for this project as the City does not own the poles that the light fixtures are attached to.

**The Committee agreed to recommend year-end money to fund the project.**

**5. ADJOURNMENT**

The meeting adjourned at 6:01 p.m.

# City of Olympia

## Finance Committee

City Hall  
601 4th Avenue E.  
Olympia, WA 98501  
360-753-8447

### Asset Management in Park Maintenance

Agenda Date: 3/12/2014

Agenda Number: 4.A

File Number: 14-0233

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File Type: report

Version: 1

Status: In Committee

**..Title**

Asset Management in Park Maintenance

**..Recommended Action**

**City Manager Recommendation:**

Receive and discuss information

**..Report**

**Issue:**

Share information regarding status of Asset Management efforts in the Park Maintenance and Planning operations.

**Staff Contact:**

David Hanna, Associate Director, Parks, Arts & Recreation Department, 360.753.8020

**Presenter(s):**

David Hanna, Associate Director

David Kuhn, IT Systems & Applications Supervisor

**Background and Analysis:**

The Olympia Parks, Arts and Recreation Department is taking another step forward in meeting a goal of improving budget forecasting for both the capital and operating budget. The installation of VueWorks software for both Park Facility Condition Assessment and Workforce Management will provide a data driven understanding of costs for keeping our parks in safe condition and the labor necessary to do so.

Over the last six months, staff from both Parks and IT has been working closely together to customize the programming to capture the information that is useful to staff and decision makers. We have established Yauger Park as a pilot park for both condition assessment and work force management. To date, we have successfully tested the Condition Assessment program and only a few minor bugs remain to be worked out.

The workforce management program will begin moving forward now that the Park Maintenance Manager position has been filled. Other vacant positions that will be filled in the near future will help assure the Department's ability to implement the daily entry of work orders. There is also training that is required for staff to make sure they understand how to function in a software driven work order environment. It is our objective to complete all program configuration and the pilot project at Yauger Park for

**Agenda Date: 3/12/2014**

**Agenda Number: 4.A**

**File Number: 14-0233**

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both systems by the end of this year.

**Neighborhood/Community Interests (if known):**

None.

**Financial Impact:**

None at this time.

# City of Olympia

City Hall  
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## Finance Committee

### Update on Building Repair and Replacement Fund (029)

**Agenda Date:** 3/12/2014

**Agenda Number:** 4.B

**File Number:** 14-0237

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**File Type:** report

**Version:** 1

**Status:** In Committee

**..Title**

Update on Building Repair and Replacement Fund (029)

**..Recommendation**

**City Manager Recommendation:**

Receive information on the projected need of Fund 029 to address major capital repair and replacement needs from 2015 - 2021.

**..Report**

**Issue:**

Review the status of the Building Repair and Replacement Fund (029) as a result of the recently completed 2013 Building Condition Assessment.

**Staff Contact:**

Debbie Sullivan, Deputy Director, Public Works General Services, 360.753.8494

**Presenter(s):**

Debbie Sullivan, Deputy Director, Public Works General Services

**Background and Analysis:**

The Public Works Department is responsible for major capital repair and replacement for 18 City-owned buildings (see Attachment 1) totaling over 419,000 square feet with a replacement value of \$236,483,000. The buildings provide workspace for nearly 500 employees and are visited by over 2,000 people every day. 31 years is the average age of the City's buildings.

In 2008, staff completed a Building Condition Assessment to understand the state of the major systems/equipment, identify critical repair and replacement needs, and obtain planning level cost estimates. This report was instrumental in creating a 10-year Capital Improvement Plan and understanding the financial needs of Fund 029.

City Hall, Hands On Children's Museum, the 4th Fire Station, and the Fire Training Center were under construction at the time the report was completed so they were not included in the 2008 study. Staff decided to update the Building Condition Assessment in 2013 to re-evaluate the existing buildings and add the four new

**Agenda Date: 3/12/2014**  
**Agenda Number: 4.B**  
**File Number: 14-0237**

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buildings.

In summary, we learned that investments since 2008 are making a difference in improving the condition of some buildings. Buildings with the greatest need are the Justice Center, Olympia Center, and the Maintenance Center. And, the overall estimate to address high and medium priority projects over the next six years exceeds \$13.8M.

Staff will discuss the findings of the 2013 Building Condition Assessment and share the corresponding 6-year funding needs.

**Financial Impact:**

The planning level estimate to address medium and high priority projects only is \$13,854,621. Historically, Fund 029 has received \$600,000 from the Capital Facilities Plan and \$48,000 from rent collected from tenants at the Maintenance Center. However, Fund 029 would need an annual allocation of \$1.7M for the next six years to address the known deficiencies.



### City-owned Buildings covered by Building Repair and Replacement Fund (029)

No.	Building	Yr. Built	Age	Address	Square Feet	Replacement Value
1	Annex	1978	36	900 Plum St.	2,875	\$ 481,000
2	City Hall	2011	3	601 4th Ave.	90,000	\$ 60,162,000
3	Court Services	1975	39	900 Plum St.	1,550	\$ 841,000
4	Hands On Children's Museum	2012	2	414 Jefferson St NE	28,000	\$ 19,081,000
5	Lee Creighton Justice Center	1967	47	900 Plum St.	26,240	\$ 17,137,000
6	OFD, Main	1992	22	100 Eastside St NE	26,500	\$ 12,633,000
7	OFD, Eastside	1992	22	2525 22d Ave SE	7,000	\$ 3,118,000
8	OFD, Westside	1991	23	330 Kenyon St NW	12,000	\$ 5,884,000
9	OFD, 4th Station	2011	3	3525 Stoll Rd SE	12,000	\$ 5,884,000
10	OFD, Command Training Center	1962	52	2200 Boulevard Rd SE	2,000	\$ 348,000
11	OFD: Fire Training Center	2011	3	1305 Fones Rd SE	9,050	\$ 1,022,000
12	Olympia Timberland Regional Library	1978	36	313 8th Ave. SE	22,500	\$ 8,907,000
13	The Washington Center for the Performing Arts	1985	29	512 Washington St.	40,600	\$ 24,977,000
14	The Olympia Center	1986	28	222 Columbia St.	56,147	\$ 37,533,000
15	Family Support Center	1912	102	108 State Ave.	14,790	\$ 8,833,000
16	OPD, Firing Range	1984	30	6530 Martin Way	15,000	\$ 7,306,000
17	OPD, Westside	1965	49	221 Perry St. N	2,000	\$ 1,424,000
18	Maintenance Center	1975	39	1401 Eastside St.	51,396	\$ 20,912,000
		Average Age	31		419,648	\$ 236,483,000

## Building Condition Assessment Summary

No.	Building	2008 Score	2013 Score	Capital Investment since 2008	Planning Level Estimate 2015-21*
1	OFD: Commercial Tower		1.0	\$ -	\$ -
2	OFD: Residential Tower		1.0	\$ -	\$ -
3	OFD: Command Training Center		1.0	\$ -	\$ -
4	OFD: 4th Station		1.1	\$ -	\$ -
5	City Hall		1.4	\$ -	\$ 355,703
6	Hands On Children's Museum		1.4	\$ -	\$ -
7	Maintenance Ctr: Vactor Building		1.4	\$ -	\$ -
8	OFD: Eastside	2.1	2.6	\$ -	\$ -
9	Timberland Library	3.0	2.6	\$ 657,274	\$ 809,553
10	Washington Center	3.0	2.6	\$ 293,896	\$ 3,737,469
11	Family Support Center	3.1	2.7	\$ 291,383	\$ 449,667
12	MC: Waste ReSources Bldg.		2.8	\$ -	\$ 63,764
13	OFD: Main	2.2	2.8	\$ 176,794	\$ 1,090,470
14	OFD: Westside	2.0	2.8	\$ 99,227	\$ 151,939
15	Olympia Center	2.7	2.8	\$ 1,103,801	\$ 1,293,940
16	Police: Firing Range		2.8	\$ -	\$ -
17	Justice Center	4.1	3.1	\$ 1,600,324	\$ 2,779,135
18	Maintenance Ctr: Main Building	3.2	3.1	\$ 389,702	\$ 2,809,851
19	Court Services	2.9	3.3	\$ -	\$ 101,556
20	Police: West Side Station	3.7	3.3	\$ 31,750	\$ -
21	Maintenance Ctr: Waste ReSources Shed		3.4	\$ -	\$ 211,574
	Lighting & Water Upgrades			\$ 502,110	\$ -
	AVERAGE	2.90	2.33		
	TOTAL			\$ 5,146,261	\$ 13,854,621

\* Assumes only high and medium projects with planning level estimate over \$50,000/project

### SCORE

- 1 *Excellent: New. Preventative inspection.*
- 2 *Good: Fully operational, of adequate capacity. Minor preventative maintenance.*
- 3 *Fair: Showing signs of wear and tear but serviceable. Minor repairs or modifications needed.*
- 4 *Poor: Needs restorative repairs.*
- 5 *Unacceptable: Seriously deficient, extensive repairs, hazardous conditions.*

### Summary Observations:

1. Maintenance Center, Justice Center, and WCPA represent 70% of deficiencies over six-year period
2. HVAC, electrical, and plumbing are in greatest need of repair
3. Projects under \$50,000 total \$1,894,760 for high and medium projects
4. Interior finishes are in serious need of repair but are considered a low-priority for Fund 029
5. All projects, excluding tenant improvements and site conditions, totals \$18,299,711
6. Projects under \$50,000 totals \$2,717,667 for high, medium and low

# City of Olympia

City Hall  
601 4th Avenue E.  
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360-753-8447

## Finance Committee

### 2013 Year End Financial Review

**Agenda Date: 3/12/2014**

**Agenda Number: 4.C**

**File Number: 14-0229**

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**File Type:** report

**Version:** 1

**Status:** In Committee

**..Title**

2013 Year End Financial Review

**..Recommended Action**

**City Manager Recommendation:**

Review report, assign fund balance, and have staff prepare ordinance for Council.

**..Report**

**Issue:**

2013 Year end financial review

**Staff Contact:**

Dean Walz, Finance Manager, 360.753.8465

**Presenter(s):**

Dean Walz, Finance Manager

**Background and Analysis:**

The City of Olympia ended 2013 with \$1.1 million excess revenue compared to budget and expenses \$1.2 million under budget. The Finance Committee previously recommended to appropriate any excess money to the Building Repair and Replacement Fund. The Committee meeting provides an opportunity to discuss in detail the revenues and expenses. The Committee should direct staff to forward an ordinance appropriating excess fund balance.

**Neighborhood/Community Interests (if known):**

N/A

**Options:**

For financial reporting purposes the City is allowed to assign portions of fund balance. The growth in fund balance from revenues over budget and expenditures under budget add fund balance. The Finance Committee (or their designee) has the authority to assign fund balance. Assignments do not give authority to expend funds. Actual authority to increase the budget would still require action by the Council. Staff recommends the Committee make the following assignments (numbers rounded):

\$ 88,880	Transfer to the parking special account
200,000	Information Technology
325,000	PSE - LED light conversion

**Agenda Date: 3/12/2014**

**Agenda Number: 4.C**

**File Number: 14-0229**

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1,450,300 Facilities major repair & maintenance  
**\$2,064,180**

**Financial Impact:**

\$1,450,300 million from the 2013 general fund will be appropriated to the Building Repair and Replacement Fund and \$325,000 will be appropriated for the Puget Sound Energy streetlight conversion project. \$88,880 will be transferred to the parking special account and \$200,000 to information technology.

# 2013 Year End Financial Review\*

*\*These numbers are **unaudited** and may change.*

The City of Olympia spent \$108 million in 2013 and generated \$104 million in revenues.

**Revenues** in the General Fund were 1.9% above budget (\$1.1 million) and expenditures were less than budget by 2% (\$1.2 million). As in 2012, at the end of December, the City permitted several multi-family buildings. Permit revenue was 49% above budget.

**Sales and use tax** revenue was 5% more than 2012. Sales and use tax includes general sales tax, criminal justice sales tax and now the public safety sales tax. The public safety portion was collected for six months in 2013. In general, retail sales, construction, and new car sales all increased for 2013. Sales tax for 2013 starts to get the City back to the pre-recession amounts.

**Property taxes** were on budget for the first time in three years. However the assessed value remains down.

**Private Utility taxes** were down approximately a half million dollars. This year none of the sectors – gas, electric, or phone – made budget. This continues to be a declining revenue for the City.

**Business and Occupation Taxes** were \$134 thousand above budget. This reflects the beginning of an improved economy.

**Court fines** are revenue that we need to continue to monitor. 2013 was the 4<sup>th</sup> consecutive year revenues were less than budget. However, expenses were also down compared to budget. This is tied to the large number of vacancies in police officers.

**Development related activity** is usually closely tied to impact fees. 2013 total impact fees were almost double the 2012 amount (\$1,528,081). Park impact fees accounts for almost all of the increase. Although development fees were 49% above budget, they are still below the pre-recession amount. (Chart 8). The 2013 impact fee collection and usage report is shown on Chart 7.

<b>Major Categories of General Fund Revenue Activity*</b>	
Sales Tax – Regular Public Safety and Criminal Justice	\$581,430
Property Taxes	(14,040)
Probation/Day Reporting	(109,150)
Court Fines	(113,290)
Business & Occupation Tax	(113,930)
Private Utility Tax	(467,990)
City Utility Tax	(128,610)
Building Permits	869,732

*\*Numbers are rounded*

**Expenditures** under budget in the general fund were able to bolster the year end savings. Most departments in the City had a significant surplus. Of the \$1.2 million under expenditure of budget, almost \$700,000 (54%) came from salaries and benefits. As attrition occurred, departments held positions open or waited to fill positions.

### **Recommended Year-end Appropriations**

Prior to 2009, funds for technology improvements were included in the capital facilities plan. After much debate, money for major technology improvements became an operating budget expense to be funded from year end surplus.

### **Recommended Uses**

During the budget process, Council agreed to use any year end surplus to restore reserves to avoid deeper cuts to the operating budget. Other recommended assignments:

- \$250,000 – 2011 Council set aside
- \$325,000 – Puget Sound Energy streetlight conversion (recommended by both Land Use and Finance committees)

## General Fund 2013 Year End Activity

\$1,163,550	Revenue over estimate
<u>\$1,236,910</u>	Expenditures under budget
\$2,400,460	2013 increase in resources
250,370	2011 unallocated amount
<b>\$2,650,830</b>	<b>Amount Available</b>

### Policy uses:

<b>(\$262,980)</b>	Required to maintain 10% reserve
<b>(\$73,670)</b>	Used in 2014 budget
<b>(\$88,880)</b>	Parking Unbudgeted gain
<b>(\$200,000)</b>	Allocation for information technology
<u><b>\$2,025,300</b></u>	<b>Balance after policy reduction</b>

### Recommended uses:

<b>(\$325,000)</b>	PSE street light conversion
<u><b>(\$1,450,300)</b></u>	Facilities major repair and maintenance
<b>\$250,000</b>	<b>Resource Balance (unallocated)</b>

## Utility Budgets

In general, the utility funds followed the same pattern and trends as the General Fund – slight under-collection of revenues -- offset by under-spending on the expense side. In each of the utilities, when a surplus is generated, the excess remains in the utility. The excess funds must be appropriated by Council to be spent. The indicators below continue to reflect the economy. The number of past due notices and shuts offs for nonpayment are still substantially higher than pre-recession.

## Utility Indicators

Chart 1

	Pre-Recession Average	2009	2010	2011	2012	2013
<b>Title Company F/B Requests</b>	<b>1125</b>	522	639	270	828	1145
<b>New Services Added</b>	<b>315</b>	165	239	202	184	229
<b>Past Due Notices</b>	<b>13,725</b>	14,958	16,560	16,567	16,761	16,632
<b>Final Delinquency Notices</b>	<b>4250</b>	4,816	5,239	4,832	4,678	5,521
<b>Shut Offs Performed</b>	<b>600</b>	1,923	1,961	1,849	1,913	1,744
<b>Returned Checks/Drafts</b>	<b>170</b>	194	206	182	197	253
<b>Total Utility Customers</b>	<b>18,500</b>	18,996	19,218	19,274	19,471	19,760
<b>Utility Revenues (In millions)</b>		\$32.5	\$32.9	\$35.4	\$36.9	\$37.9



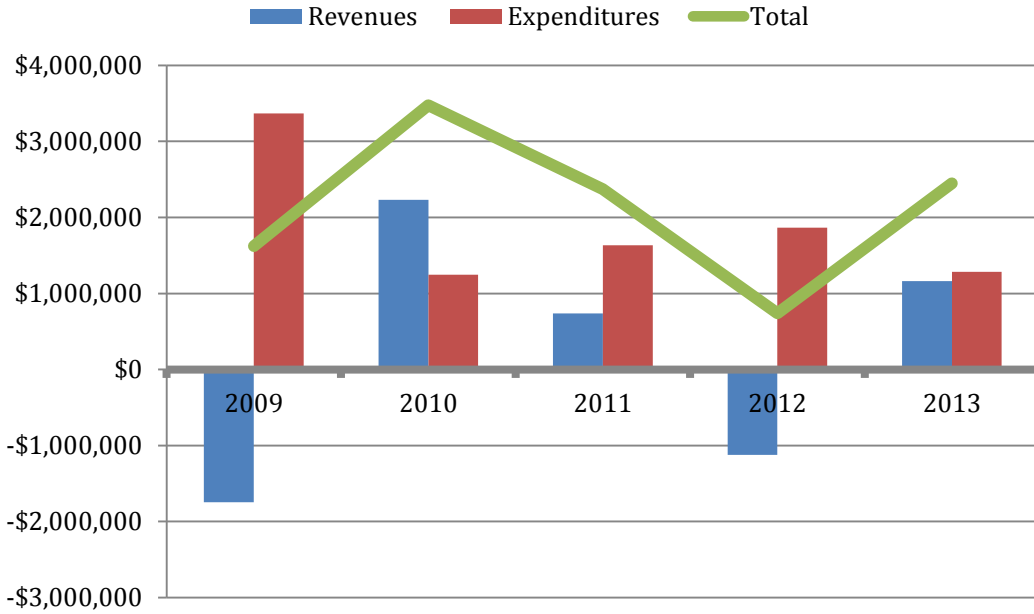
## Fund Balance Analysis

Chart 2

	2008	2009	2010	2011	2012	2013
Revenues		(\$1,746,560)	\$2,230,030	\$737,650	(\$1,124,860)	\$1,163,550
Expenditures		\$3,368,630	\$1,245,595	\$1,634,670	\$1,866,100	\$1,236,910
Council set aside						\$250,370
Totals	\$806,200	\$1,622,070	\$3,475,625	\$2,372,320	\$741,240	\$2,650,830
Uses	Left in fund  Balance for use in 2009 budget	\$200,000 for Technology  \$229,000 for Building Repair  The remainder went to pay down the loan for environmental cleanup on City Hall site	<b>\$554,000 for 2011 budget</b>  \$1,720,000 to pay off remainder of City Hall loan  \$138,000 for Justice Center renovations  \$414,000 for Building Repair  \$50,000 for LEOFF  \$88,500 for fire equipment reserve	\$200,000 for technology  \$1,632,282 for Building Repair  \$50,000 for LEOFF  \$168,000 for parking  \$44,000 for Justice Center fencing, lighting  \$36,000 for probation RMS  \$80,000 for CRA	<b>(\$14,340) Growth in 10% reserve</b>  <b>(\$174,460) used in 2013 budget</b>  \$200,000 for Technology  \$23,000 for Jail Remodel  \$10,000 for EDC  \$319,440 for Building Repair	<b>(\$262,980) Growth in 10% reserve</b>  <b>(\$73,670) used in 2014 budget</b>  \$200,000 for Technology  \$88,880 parking unbudgeted gain  \$325,00 for PSE lights  \$1,450,300 for Building Repair  \$250,000 for Council set aside

# Fund Balance Analysis

Chart 3



# Sales Tax

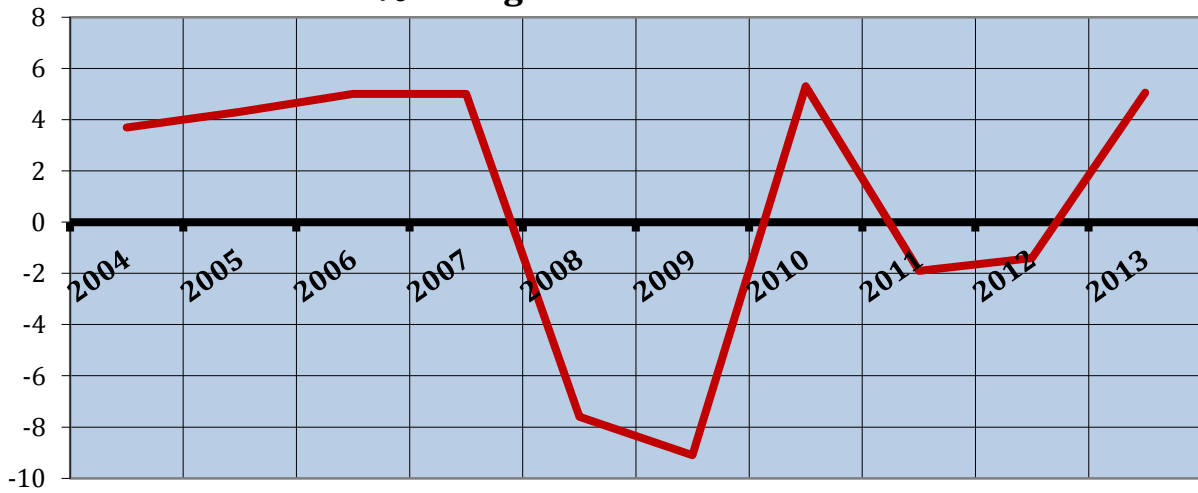
Chart 4



# Sales Tax

Chart 5

## % Change from Previous Year



# Sales Tax

Chart 6

## % Change by Month last 12 Month

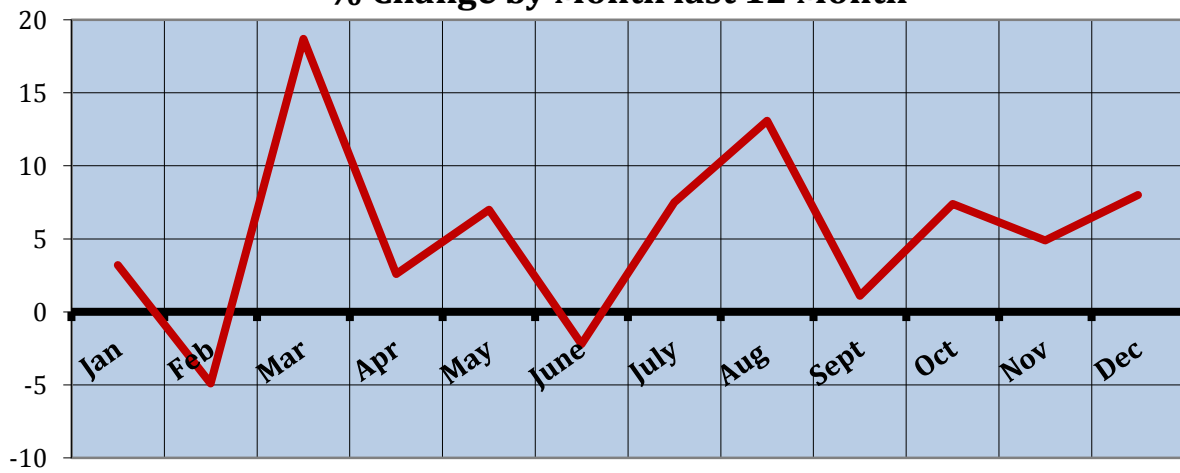


Chart 7

City of Olympia, Washington										
IMPACT FEE COLLECTION AND USAGE										
AMOUNT:	Fire	Transport.	PARKS							Total
			Neigh.	Community	Open	Ball	Tennis	Urban Trails	Special Use & Unallocated	City
1992 - 2004	1,432,297	6,420,717	399,102	257,771	2,159,064	724,903	70,082	268,727	-	11,732,663
2005	215,847	1,270,881	28,694	n/a	335,742	80,707	8,873	44,315	-	1,985,058
2006	153,029	1,086,086	27,569	n/a	322,449	77,458	8,517	42,683	-	1,717,791
2007	83,416	470,653	16,474	n/a	191,883	45,862	5,001	25,886		839,175
2008	95,679	1,128,246	12,329	12,932	68,360	12,155	1,329	6,811	14,151	1,351,992
2009	53,060	2,212,795	61,427	103,981	140,091	299	33	163	114,925	2,686,775
2010	640	821,417	106,335	176,897	196,271	-	-	-	184,936	1,486,495
2011	-	1,124,036	158,551	270,122	324,904	-	-	-	289,306	2,166,919
2012	-	1,065,528	92,875	156,379	173,983	-	-	-	163,461	1,652,226
2013	-	1,371,693	288,671	1,049,649	432,988	-	-	-	37,306	3,180,307
Total Since										
Nov. 1992	2,033,967	16,972,052	1,192,026	2,027,731	4,345,735	941,384	93,835	388,585	804,085	28,799,401
Court Ordered Refunds (fee portion)										
	-	(278,075)	(62,571)	-	(174,169)	(84,087)	(7,857)	(25,707)	-	(632,466)
Use of Impact Fees:										
1993- 2004	(720,493)	(5,104,777)	(360,127)	(263,276)	(1,342,703)	(459,015)	(47,376)	(136,671)	0	(8,434,439)
2005	(48,374)	(179,571)	(27,471)	0	(37,929)	(2,852)	0	(14,037)	0	(310,234)
2006	(4,300)	(321,895)	(422)	0	(263,541)	(212)	0	(18,337)	0	(608,708)
2007	(46,048)	(73,826)	74	0	(873,336)	(136)	0	(34,497)	0	(1,027,769)
2008	(646,837)	(69,821)	0	0	(119,644)	(1,548)	(238)	(100,930)	0	(939,017)
2009	(675,430)	(1,063,672)	(8,228)	0	0	0	0	(32,723)	0	(1,780,052)
2010	(225,582)	(3,726,910)	(84,348)	0	(253,192)	(76,215)	0	(21,201)	(119,200)	(4,506,648)
2011	0	(2,221,697)	(27,781)	(95,000)	(515,494)	(357,550)	(58,132)	0	(91,011)	(3,366,665)
2012	0	(1,204,603)	(15,279)	0	(80,042)	(1,139)	(34)	(9,320)	(166)	(1,310,581)
2013	0	(149,994)	(120,145)	(626,760)	0	0	0	(9,749)	(289,000)	(1,195,648)
Total Usage	(2,367,064)	(14,116,766)	(643,727)	(985,036)	(3,485,881)	(898,668)	(105,779)	(377,465)	(499,377)	(23,479,761)
Note: usage is as of process date, if accounting month not closed amount may vary.										
Balance	(333,097)	2,577,210	485,728	1,042,696	685,686	(41,370)	(19,801)	(14,587)	304,708	4,687,173
Interest	333,097	978,059	30,986	9,028	454,153	198,384	19,801	47,024	3,042	2,073,575
Bal. w/Interest		3,555,270	516,715	1,051,723	1,139,839	157,014	0	32,437	307,750	6,760,748
Budget Balance	-	2,650,280	259,503	128,216	413,758	156,686	0	20,827	193,347	3,822,617
Balance Available for										
Appropriation	0	904,990	257,212	923,507	726,081	328	0	11,611	114,403	2,938,131

# Building Permit Revenue

Chart 8

