

## **Budget Process and Capital Improvements Planning Overview**



Olympia Utilities Advisory Committee September 3, 2020

## **Budgeting Overview**





Budgeting overview

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#### July

- Anticipated COVID impacts
- Budgeting and rate scenarios



August

- Preliminary budget update
- Preliminary rate setting and letter



September

- )raft Budga
- Draft Budget

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• Possible action on Final Budget

October

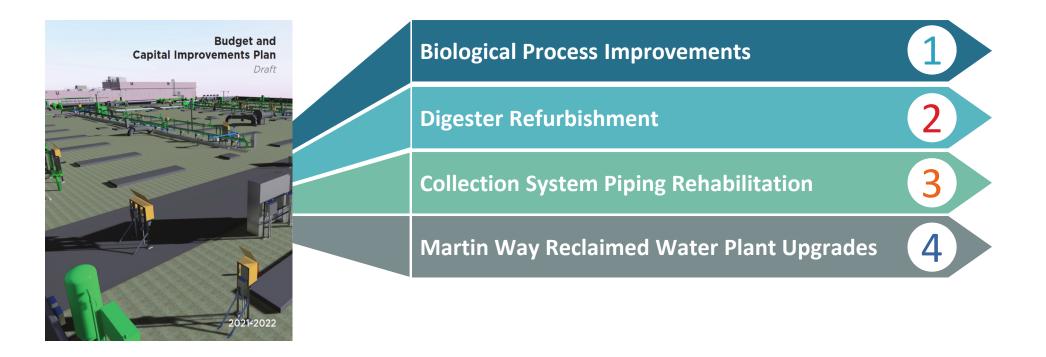
**Public Hearing** 



#### November

Final Budget (if action not taken in October)

## **Upcoming Major Projects**



#### **Biological Process Improvements**



1

#### **Digester Refurbishment**







Stabilize waste sludge for beneficial use

2



Must contain combustible greenhouse gases



\$14.4M construction



In phases: 2021-2026

## **Collection System Piping Rehabilitation**



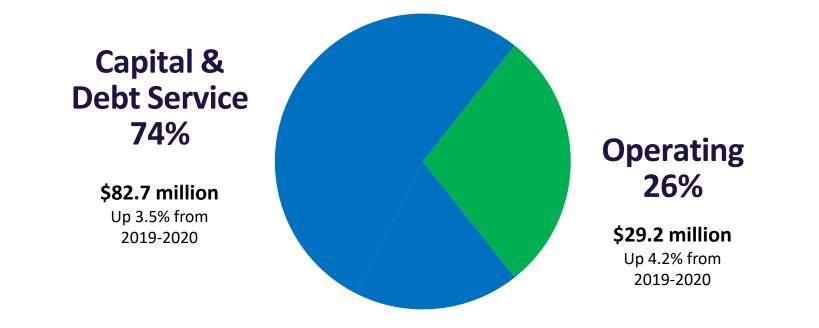
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#### Martin Way Reclaimed Water Plant Upgrades



4

## **Preliminary 21-22 Budget Overview**



## **Estimated Loss of \$7.4 Million Due to Covid**

#### Adjustments made to mitigate revenue losses

Delayed North Scrubber project until 2024/2025 & significantly curtailed project

Delayed bulk of Martin Way Reclaimed Water Plant upgrades to 2026

**Delayed Digester project** 

Removed two planned FTEs from the 2021-22 budget

Reduced professional services in Operating Budget

Delayed WET Center Exhibit upgrades

Delayed major repairs to North Outfall diffuser section

# **Utility Rate Concerns**

- Concern about rate increases during the Covid crisis
- Board requested to see scenarios that reduce rate impacts
- After deliberation, the Board determined:
  - Risks outweighed benefits to ratepayers
  - Cuts to further delay or curtail critical capital projects would result in high degree of risk
  - Valued programs would be lost
  - The best course of action was to stay with our original finance plan



## 2019-2024 Financial Plan

	2019	2020	2021	2022	2023	2024
Construction Index	3%	3%	3%	3%	3%	3%
Wastewater Service Charge	39.80	41.00	42.23	43.49	44.80	46.14
Capacity Development Charge	6,049.21	6,230.69	6,417.61	6,610.13	6,808.44	7,012.69
Debt funding	742,844	812,477	21,500,000	-	-	-
Cash balance	34,298,455	35,227,097	36,310,333	23,132,863	11,853,401	6,546,560



# **Questions?**

lottcleanwater.org